

DFA

*Please check against delivery***Statement delivered by****THE LEADER OF PAKISTAN DELEGATION****Ambassador Khurshid Anwar,
Permanent Representative of Pakistan to UNIDO,****at the Thirty-Eight (38th) Session of the
Industrial Development Board of the United Nations Industrial
Development Organization at Vienna, 24-26 November 2010**

Mr. President/Chairman,

1. Since this is the first time I am taking floor, let me begin by congratulating you once again and assuring you of my delegation's full support in your work of this session. We look forward to constructive discussions and a productive session under your guidance and leadership.
2. My delegation welcomes the opening remarks of the Director General, Dr. Kandeh K Yumkella. We regard with deep appreciation his dynamic and energetic leadership of the Organization and look forward to him continue leading the Organization with same spirit and vigour.
3. I would also like to thank the UNIDO Secretariat for the preparation of the documents before us.

Agenda Item 6: Decentralization and UNIDO field representation

Mr. President/Chairman,

4. My delegation has carefully examined the information provided in documents IDB.38/13 entitled the UNIDO field representation --- Report by the Director-General. We would like to thank the Secretariat for providing concise information.

5. Pakistan deems effective decentralization and strengthened field representation as important pillars for the realization of UNIDO's mandate. The need for decentralization has been acknowledged in UNIDO, for quite some time now. The 1997 Business Plan on the Future Role and Functions of UNIDO called for an effective decentralization of activities and strengthened field representation. Again the 2005 Strategic Long-Term Vision Statement describes continuation and strengthening of an effective decentralization of Organization's functions and activities to the field as one of the Regional Dimensions.

6. Since it is the field offices that undertake Technical Cooperation (TC) activities and deliver results in the field, decentralization and delegation of powers to the field offices would contribute to enhancing Organization's overall performance. Therefore, my delegation would emphasise that effective decentralization, delegation of authority and enhanced field representation should continue to occupy high place in the organizational goals of UNIDO.

7. My delegation is pleased to note that the Director General has already introduced certain policies such as field mobility that contribute towards decentralization. The Director General's report states that 'with the introduction of the field mobility policy...the Organization's field-based technical cooperation delivery saw a remarkable boost. In fact, the Secretariat reckons this boost to be in excess of 260% within a three-year period with a corresponding increase in the overall investment in field network of about 16% only.

8. While congratulating the Secretariat on this superb performance, my delegation also takes note of several other activities undertaken to strengthen UNIDO field representation, namely

- a) Increase in the number of field-based international technical staff as well as greater investment towards strengthening capacities and capabilities of the field staff,
- b) Further progress towards higher degree of decentralized financial operations,

- c) Mainstreaming of the Results-based management (RBM) mechanism in all field office work plans,
- d) Introduction by the UNIDO Evaluation Group of the concept of country evaluations,

Mr. President/Chairman,

9. With the nature of the mandate it has, as well as the ongoing Delivering as One initiative, UNIDO cannot afford to restrict its field representation to a small number of countries. Thus, my delegation regards establishment of UNIDO's new field offices in Bangladesh and Brazil as a step in the right direction. We also take note of plans for opening new field offices in Democratic Republic of Congo and in Central America.

10. While taking note of the list of criteria for establishment of new offices as suggested in the document IDB.38/13, my delegation would like to reiterate that the process of expansion in UNIDO field representation may be undertaken in a carefully planned, gradual and phased manner. This would allow for fine tuning and evolution of best practices for subsequent cases. Also this strategy will not over-stretch the organizational capabilities.

11. My delegation believes that UNIDO, with its important mandate for promotion of industrial development in developing countries, is fully aware of the needs and priorities of these countries and will continue playing an active role towards greater fulfilment of its objectives. Let me assure that my delegation would continue extending our support and encouragement to the Organizational initiatives for the accomplishment of its mandate.

Thank you Mr. President.

→ Having said that Pak delegation also suggest following specific decentralization for the consideration of Board and Gen Body of Unido; that is
 a. Unido country & regional offices to have full powers to select the executive staff

required modify/change a scheme/project within
in its allocated budget/financial powers to
be delegated by the Uuido H.O.

6.